



**COLLECTIVE  
IMPACT FORUM**



**Virtual Coffee Chat**

**Driving Systems Change Forward**

**August 31, 2020**



## Land Acknowledgement

We would like to acknowledge that this virtual coffee is presented and recorded on the traditional land of the Ohlone, the Nacotchtank (Anacostan), the Piscataway, the Skaruhreh/Tuscarora, the Coast Salish, the Suquamish, and the Duwamish people past and present.

We honor with gratitude the land itself and the Ohlone, the Nacotchtank (Anacostan), the Piscataway, the Skaruhreh/Tuscarora, the Coast Salish, the Suquamish, and the Duwamish tribes.

Thank you.

# Welcome to this Virtual Coffee Chat!

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- We want to hear from you! Share your **questions** in the question box on the right.
- A **recording** of today's discussion will be made available within 24 hours. We'll send you an email once it's online.
- A link to the **presentation** is now available in the chat box.
- Please take a moment to take our **quick poll** and let us know more about you.



**Jennifer Splansky  
Juster**  
Executive Director,  
Collective Impact  
Forum

# Thank you for joining

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## Ways to Join the conversation

1

### Ask a question

Send questions via the Q&A box on the right of your screen.

2

### Share on Twitter

@CIForumtweets  
#CollectiveImpact

## Technical assistance

E-mail Ask for assistance in the Question box on the right or email [info@collectiveimpactforum.org](mailto:info@collectiveimpactforum.org)

# Today's webinar presenters

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**Andrea Akita**

Communities of Opportunity Director,  
King County Public Health



**Corianne Payton Scally**

Principal Research Associate,  
Metropolitan Housing and  
Communities Policy Center,  
The Urban Institute

August 31, 2020

# Multisite, cross-sector initiatives & systems change

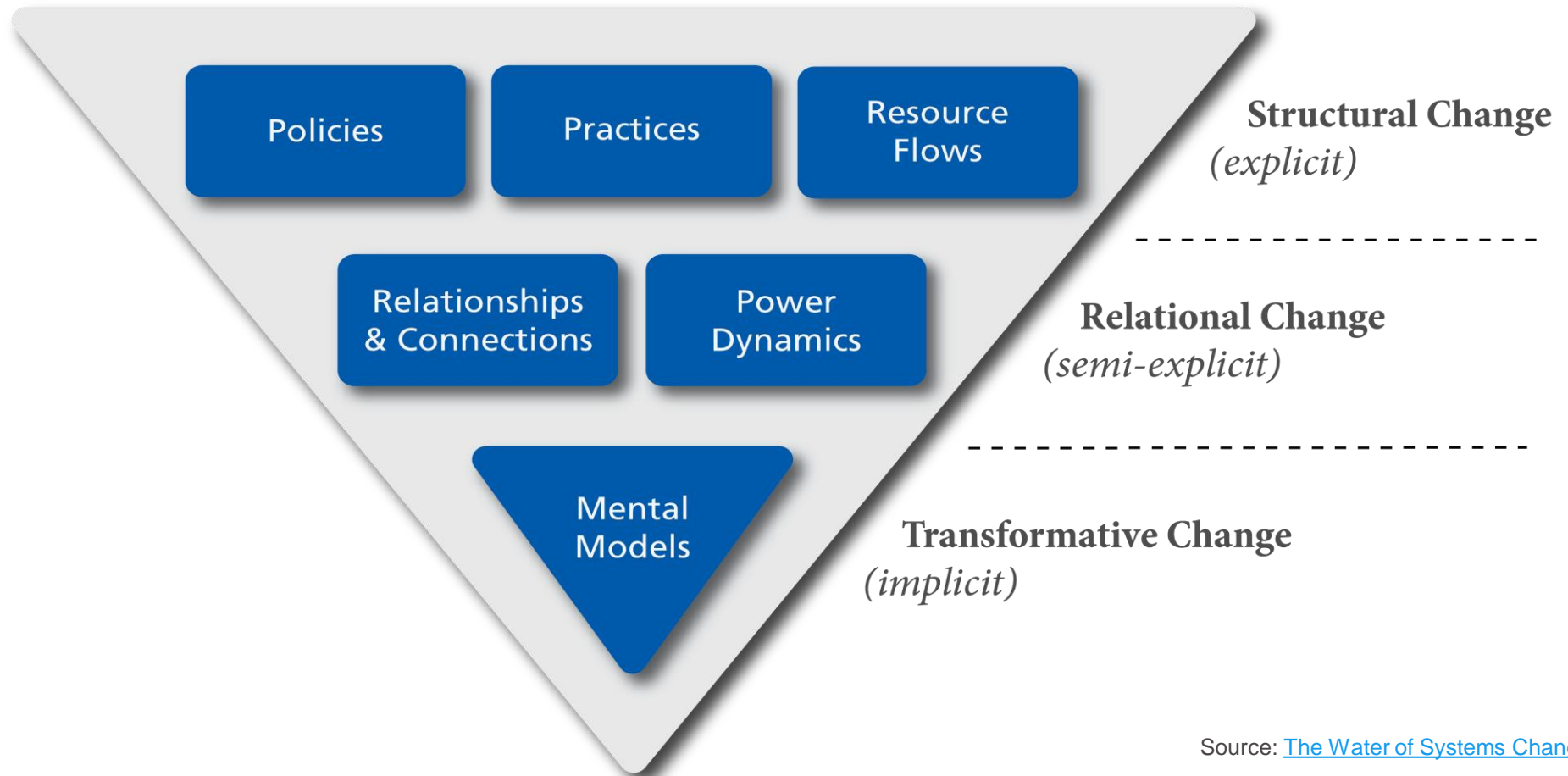
# What are Multisite Cross-sector Initiatives?

- new, connected
- shared goals
- multiple sites
- mix of partners

New Communities Program (2002–12)	Purpose Built Communities (2009–present)	Ready for Work (2010–present)	Sustainable Communities (2010–15)
Integration Initiative (2010–19)	Building Healthy Communities (2010–present)	Promise Neighborhoods (2010–present)	StriveTogether (2010–present)
Strong Cities, Strong Communities (2011–17)	Partners in Progress (2014–15)	Communities of Opportunity (2014–present)	Wellville (2014–present)
Working Cities Challenge (2014–present)	ReThink Health Ventures (2016–19)	Invest Health (2016–present)	SPARCC (2017–present)

# Initiatives are achieving some systems change but not always comprehensive or intentional

## Six Conditions of Systems Change

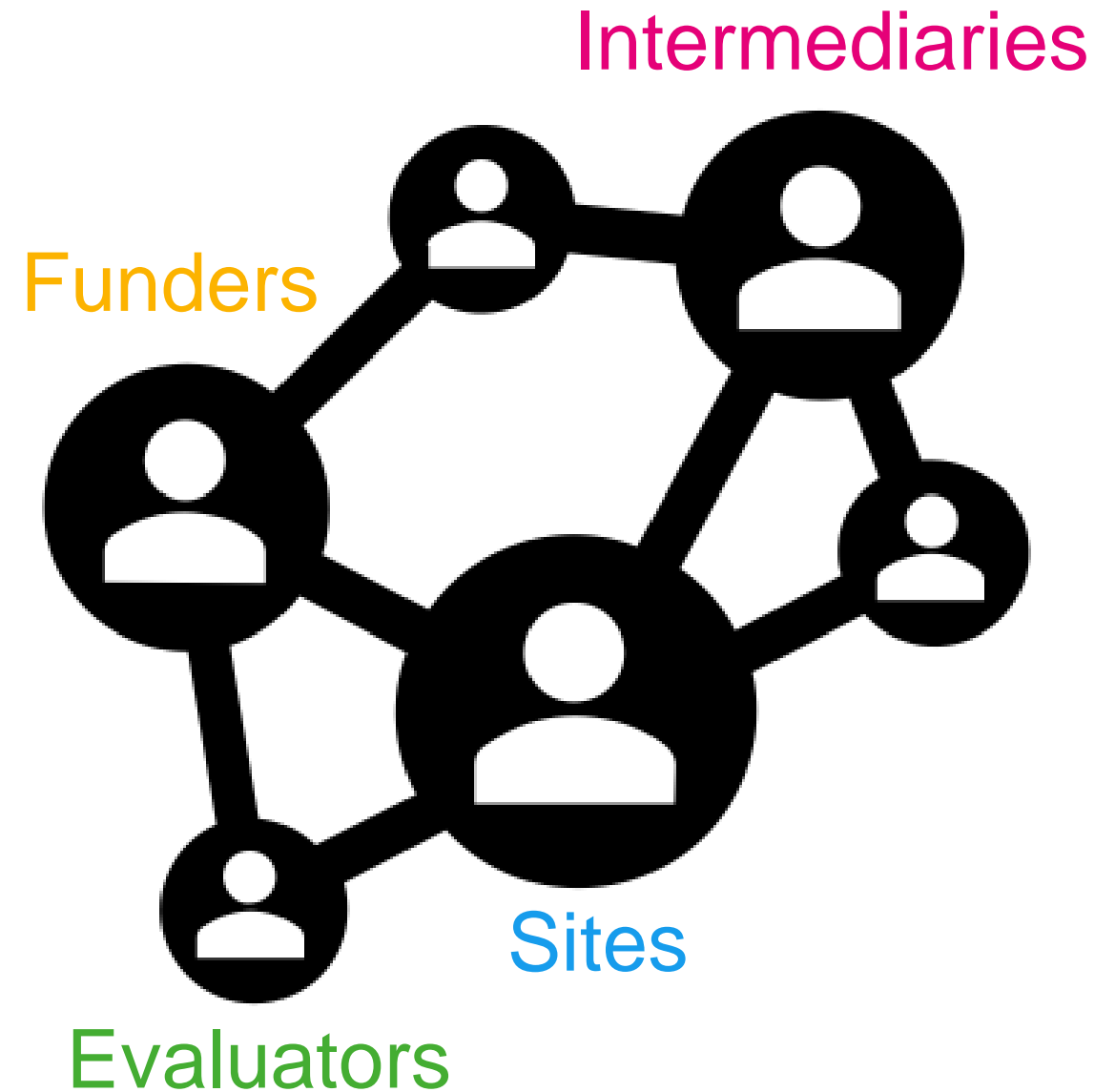




**Advancing  
racial equity  
requires  
recognizing &  
aligning  
journeys**



**Shifting power to sites must be deliberate across stakeholders**

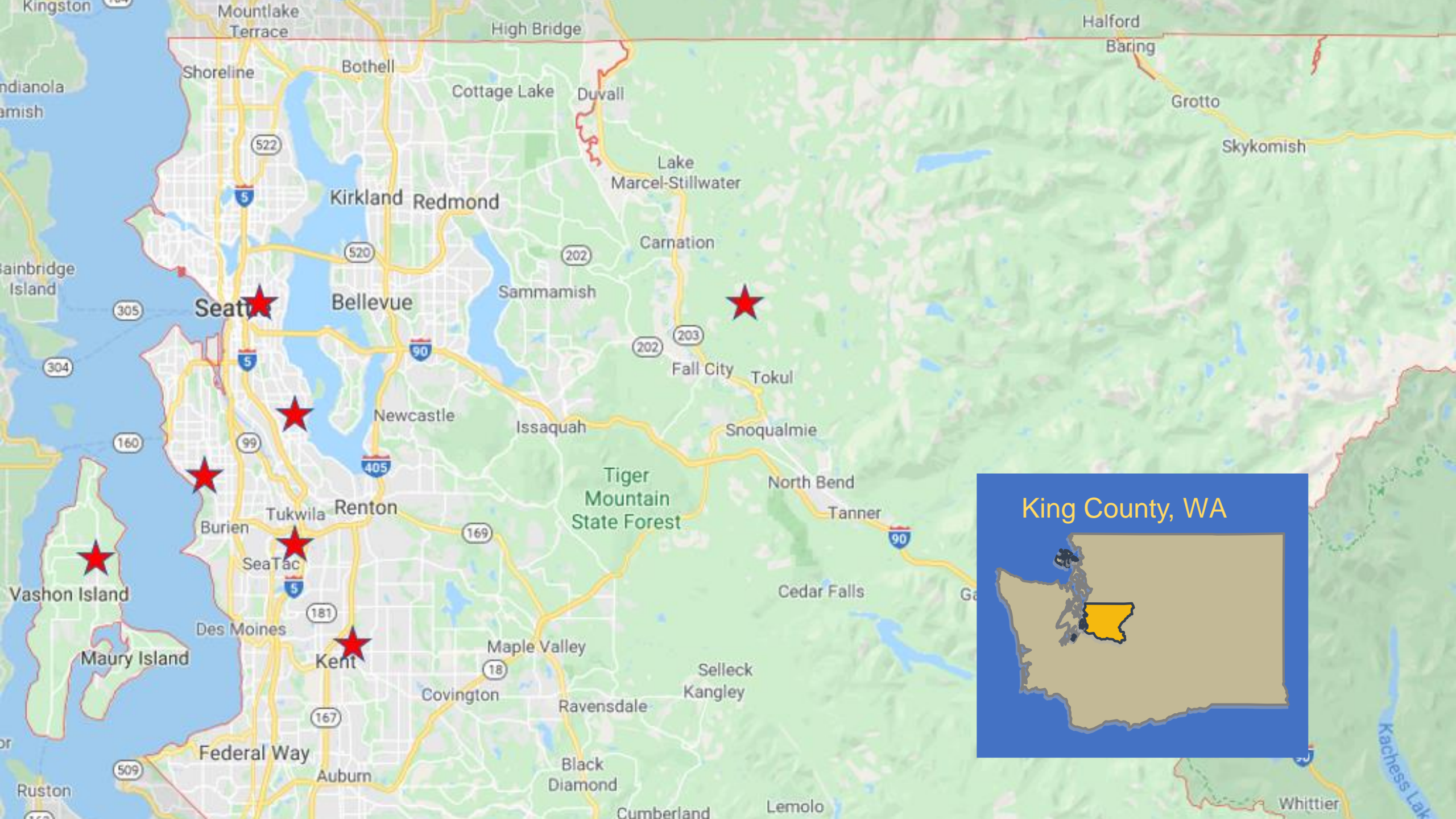




**Communities of Opportunity** is a network of residents, communities, decision makers, and funders who believe every community can be a healthy, thriving community—and that equity and racial justice are both necessary and achievable.

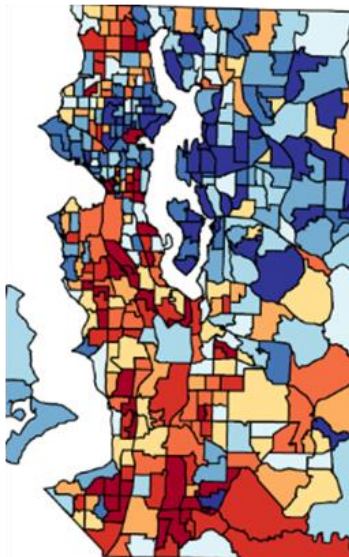
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We are creating greater health, social, economic, and racial equity in King County so that all people thrive and prosper, regardless of race or place.



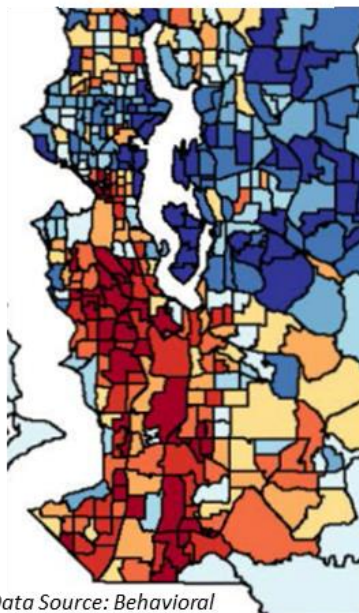
# Health and wellbeing measures Seattle/King County

**Life Expectancy**



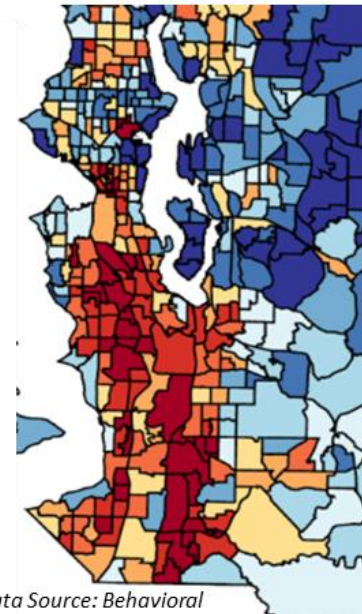
Data Source: WA State Department of Health Death Certificates and Vital statistics.

**Tobacco Use**



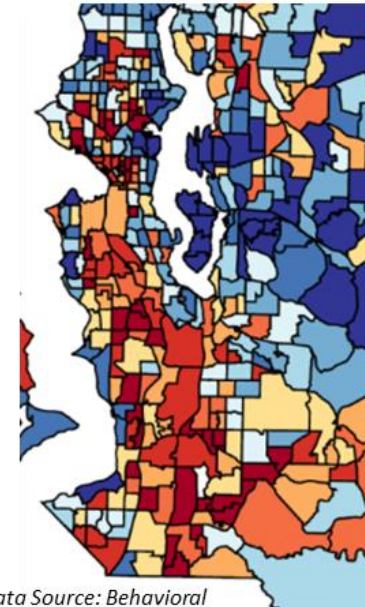
Data Source: Behavioral Risk Factor Surveillance System

**Frequent Mental Distress**



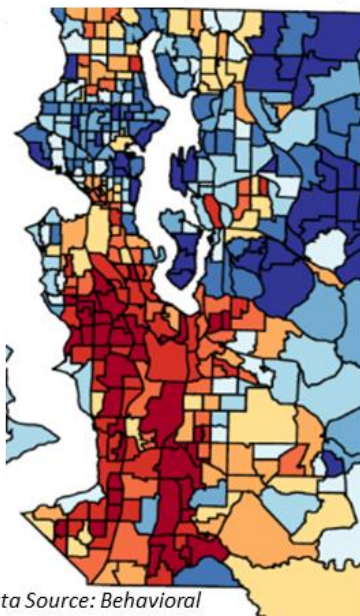
Data Source: Behavioral Risk Factor Surveillance System

**Adverse Childhood Experiences**



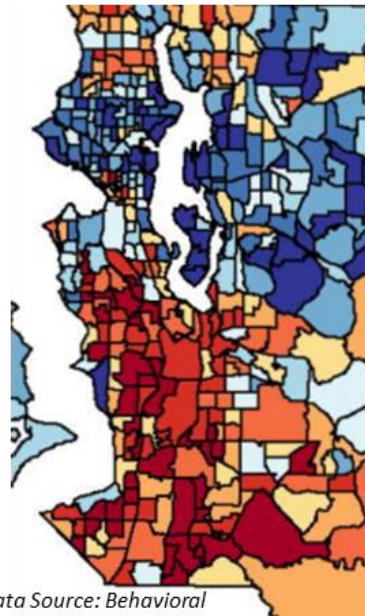
Data Source: Behavioral Risk Factor Surveillance System

**Lack of Physical Activity**



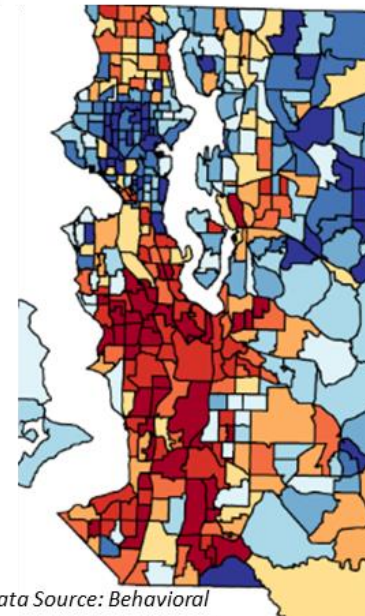
Data Source: Behavioral Risk Factor Surveillance System

**Obesity**



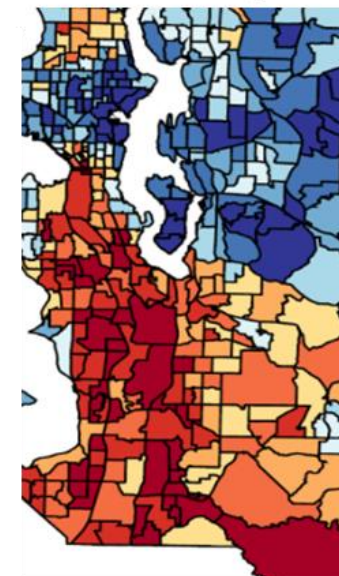
Data Source: Behavioral Risk Factor Surveillance System

**Diabetes**



Data Source: Behavioral Risk Factor Surveillance System

**Preventable Hospitalization**



Note: To identify geographic areas of need, King County census tracts were rank-ordered from highest to lowest percent of adults by the indicators noted. The tracts were then divided into 10 groups. Dark red areas show tracts with the highest rates; dark blues show tracts with the lowest rates (except the Life Expectancy map is reversed).

Public Health-Seattle & King County  
[www.COOPartnerships.org](http://www.COOPartnerships.org)



# Communities of Opportunity Investment Strategies and Funding



	<h2>Learning Community</h2>	<ul style="list-style-type: none"><li>• Build capacity and skills</li><li>• Share Learning &amp; Best Practices</li><li>• Innovate and catalyze change</li><li>• \$ 5.8 Million</li></ul>
	<h2>Systems &amp; Policy Change</h2>	<ul style="list-style-type: none"><li>• Awards to more than 100 organizations</li><li>• Decrease/prevent continued inequity in communities of color</li><li>• \$11.6 Million</li></ul>
	<h2>Community Partnerships</h2>	<ul style="list-style-type: none"><li>• Place-Based Sites: 6 partnerships</li><li>• Cultural Communities: 3 partnerships</li><li>• More than 60 partner organizations</li><li>• \$18.4 Million</li></ul>

# All people in King County...

## **thrive economically**

- Increase households earning a living wage, above 200% of poverty
- Increase youth/young adults who are either in school or working

## **have quality affordable housing**

- Increase # of people paying less than 30% and 50% of the income for housing
- Decrease involuntary displacement of local residents

## **are connected to community**

- Increase youth who have an adult to turn to for help
- Increase adults engaged in civic activities

## **are healthy**

- Increase consumption of fruits and vegetables
- Increase life expectancy



# COMMUNITIES OF OPPORTUNITY GOVERNANCE GROUNDING

## RESULTS STATEMENT

Create greater health, social, economic and racial equity in King County so that all people thrive and prosper, regardless of race or place.

## GUIDING PRINCIPLES

- Consistently demonstrate the values of equity, respect and partnership.
- Ensure low-income communities and communities of color affected by inequities develop and own the solutions.
- Advocate for and change institutional policies and processes to support equity goals.
- Encourage investments (both funding and in-kind resources) in long-term community capacity building and in systems, policy and practice changes that lead to greater racial and economic equity throughout King County.
- Catalyze alignment of funding streams and partner across issues and sectors to seek preventive strategies that address root causes of today's inequities.
- Be transparent and show how data and community expertise inform initiative strategies.
- Continuously learn, improve and share work publicly.
- Focus on geographic communities with the greatest needs, while simultaneously sharing lessons learned and building relationships across King County – *We are one King County.*

## VALUES

We commit to guide Communities of Opportunity using these values:

**Equity:** work intentionally to eliminate racial, ethnic, socio-economic and geographic disparities in health and well-being

**Process Equity:** an inclusive, fair and open process

**Community Engagement:** authentic community engagement that involves listening to and understanding the unique histories of communities

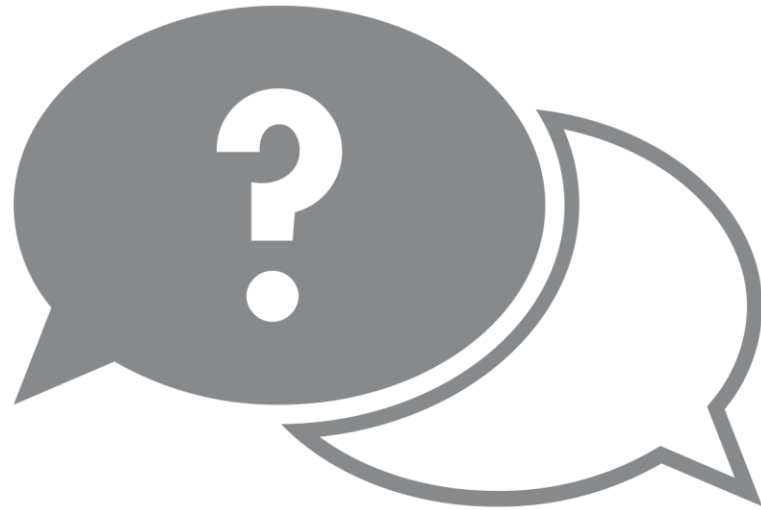
**Driven by quantitative and qualitative data:** Data will track and report progress, as well as support given for promising and evidence-based practices

**Innovation:** Recognize that change involves risk and value an adaptive approach that views failure as an important part of the learning process

Sources: Drawn from COO/Living Cities MOU (Apr. 2015) and Values discussions at IGG meeting (Oct. 2015)



Q&A



# CHAMPIONS FOR CHANGE

Leading a  
Backbone Organization  
for Collective Impact

## ***Champions for Change 2020*** ***Virtual Workshop | September 15-17, 2020***

Come join the Collective Impact Forum on Sept. 15-17, 2020 for Champions for Change 2020, a three-day online workshop.

This workshop—designed specifically for those in the **beginning/early stages of their collective impact work**—will dive into the different roles that the backbone team can take within their initiative, including how to best support communities and move forward during these current times of crisis and change.

**Plus:** With Champions going virtual this year, we're recording all the sessions, and attendees will have access to available recordings after the event.

**Join us for this year's Champions for Change – Now online!**

[Learn more and register](#)



We're excited to share the [Collective Impact Forum Podcast](#)!

You can find this ongoing series on **your preferred podcast-streaming platform**, including [Itunes](#), [Spotify](#), [iHeartRadio](#), and [Stitcher](#). Subscribe now and never miss a future episode!

### **Podcast highlights include:**

- **Getting Started in Collective Impact**
- **Collaborating during COVID-19**
- **Holding Hard Conversations and Moving Beyond Neutrality**
- **Allies and Co-Conspirators: Stepping up to support Anti-Racism**
- **Building Trust among Partners and Sharing Credit**